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## Office Memorandum • UNITED STATES GOVERNMENT

TO : Chief, Plans and Policy Staff  
THRU : Chief, Intelligence School *RMK*  
FROM :

DATE: 18 January 1956

SUBJECT: Studies in Intelligence Project  
Report of Activities  
11 January - 18 January 1956

1. After a series of talks with [ ] and [ ] of ORR, it was decided (a) that the paper by Max Millikan (The Role of ORR in Economic Intelligence) should be published as it was written in 1951, without the footnotes prepared by ORR; (b) that an editorial introduction should make very clear that OTR's interest in the paper is a theoretical and general one and not one concerned in any way with a "progress report" on ORR's successes and failures; and (c) that over the next months various senior ORR officers, writing as individuals, should be urged to take up various of the general points made by Millikan back in 1951 and show how experience has modified the methodology of economic intelligence. In this way, the "official air" of the paper can best be dissipated. These decisions were, of course, advisory only.

2. These three men, after consulting with other ORR division chiefs, feel that [ ] paper on economic intelligence is worth publishing, if only as a general survey of available analytic techniques and as an introduction to future specific studies. They feel, too, that the paper would usefully supplement Millikan's -- the two together comprise a sort of "theory and practice" coverage.

3. I have had a series of talks with [ ] of OSI and he is already at work on a first draft of a paper on Methods of Analysis. This paper will devote special but not exclusive attention to methods used by OSI and will be profusely illustrated by case studies. The first draft may be available by the end of next week.

4. I have met once with [redacted] of ORR to discuss an old manuscript of his on research methodology which he may be willing to rewrite with emphasis on the exploitation in intelligence research of overt sources of information. (This is a

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- 2 -

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subject that [ ] CIA Librarian, is anxious to have covered; [ ] might prepare an afterpiece to such a study.) I am to see [ ] again tomorrow.

5. The finished copies of issue number two should arrive from the printer late this week or early next week.



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